

LEARNING CULTURE IN THE EUROPEAN COMMISSION- THE COMMUNITIES OF PRACTICE

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LEARNING CULTURE OF THE EUROPEAN COMMISSION

- The Commission also tries to address the challenges of the future which call for more cooperation: tackling of complex issues require inter-disciplinary approaches and cross-sectoral collaboration.
- Better gathering, sharing and using of data, information and knowledge in public organisations such as the European Commission are essential to deliver integrated policy work and overcome silo mentalities.
- VDL work guidelines stipulate transparency and the ambition to become a digitally transformed, user-focused and data-driven administration.



COMMUNITIES OF PRACTICE

- Groups of people working together to master, achieve or solve something in a collective manner.
- They are set up for tackling cross-sectoral and complex policy issues, including participants from the Commission but also external experts and citizens.
- instrument for **fostering collaboration** among **internal and external stakeholders** and for achieving better policy and practice outcomes by **learning together, sharing expertise and co-developing solutions**.



COMMUNITIES OF PRACTICE — WHEN FORMED?



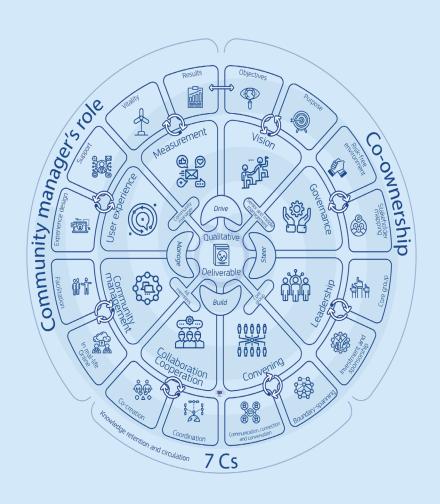
- cross-sectoral work is involved and collective knowledge is sought
- citizens' engagement for increasing awareness and direct input
- to bridge internal expertise with external knowledge on implementation aspects of certain policies (e.g. the Disaster Risk Management Knowledge Centre)
- to bring together in-house experts with private/ public experts and citizens to design innovative solutions (e.g. EducationForClimate)



WHO CAN USE A COP?

- can be applied in any organisation
- it assists organisations in developing communities, networks and other formal or informal structures
- When collaboration and cooperation is required between various stakeholders who
 need to work together with a common purpose and vision





SUCCESS FACTORS

- Shared vision on long-term objectives
- Appropriate governance: structures and decision making rules for co-ownership
- Leadership from within the CoP and sponsorship from management
- Collaboration mindset: work together towards a purposeful objective for concrete deliverables.
- **Continuous learning**: Knowledge pooling and delivery of new ideas .
- Continuous community management: Long-term
 engagement strategies for all community members is key,
 supported by the appropriate digital tools and a team of
 community managers with a diverse skillset.



THE EUROPEAN COMMISSION COMMUNITIES —THEIR NATURE

Around 80 communities of practice:

Thematic

Horizontal

Formal (or linked to a formal structure)

Informal, as bottom-up initiatives from employees (e.g. EUStaff4Climate)

Internal/external (with external partners),

e.g. <u>the Education for Climate Community</u>, the <u>European Civil Protection Knowledge</u> <u>Network</u>







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Thank you

The Playbook: https://op.europa.eu/webpub/jrc/communities-of-practice-playbook/en/

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