



PACE – Public Administration Cooperation Exchange

Technical Support Instrument 2023

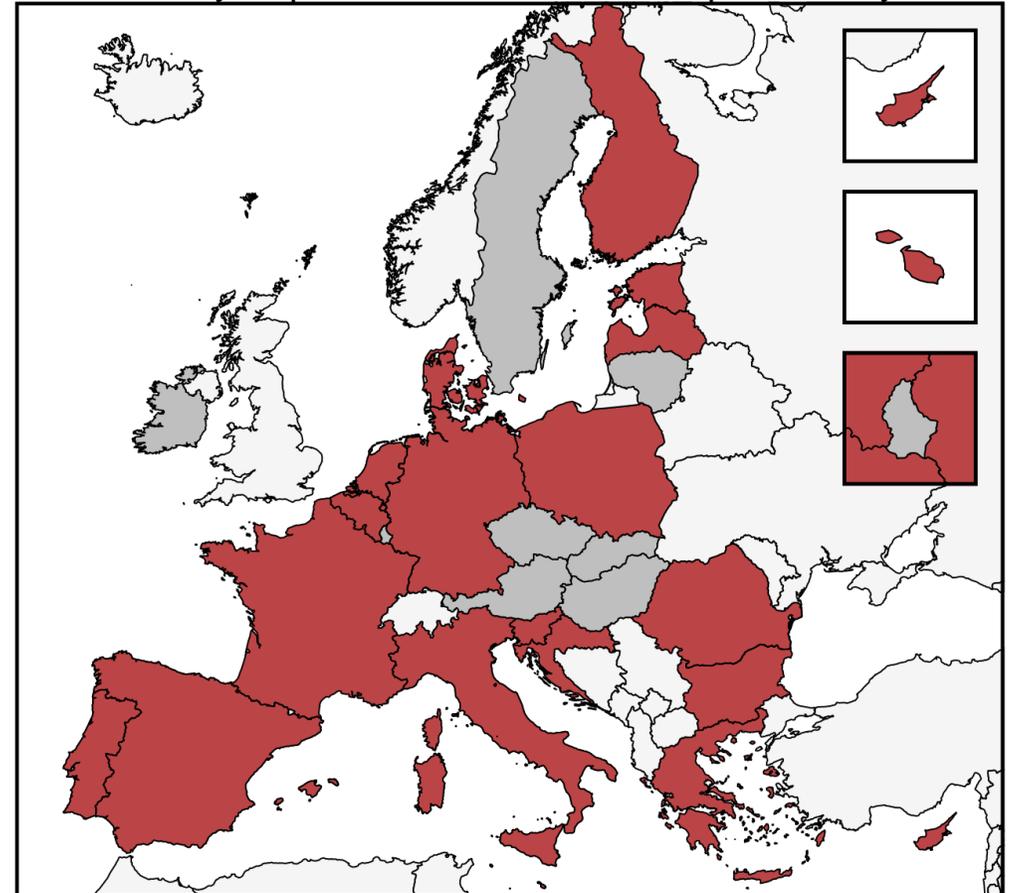
09/02/2023

Overview

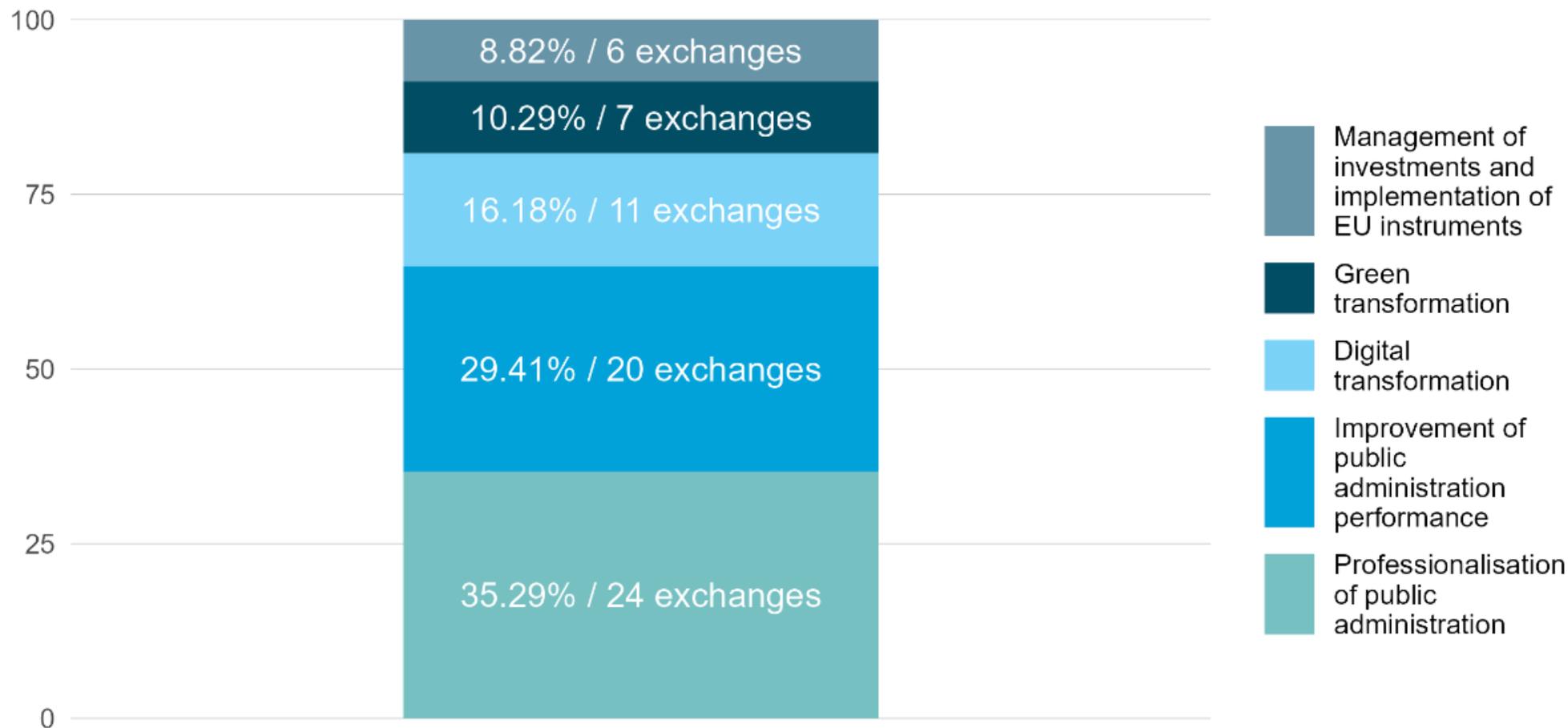
- TSI 2023 flagship
- 29 requests received, including multi-country
- 19 Member States participating
- Over 300 civil servants
- Average exchange of two-three weeks
- TAIEX

All exchanges (68)

Multi-country requests are counted once per country.



Areas



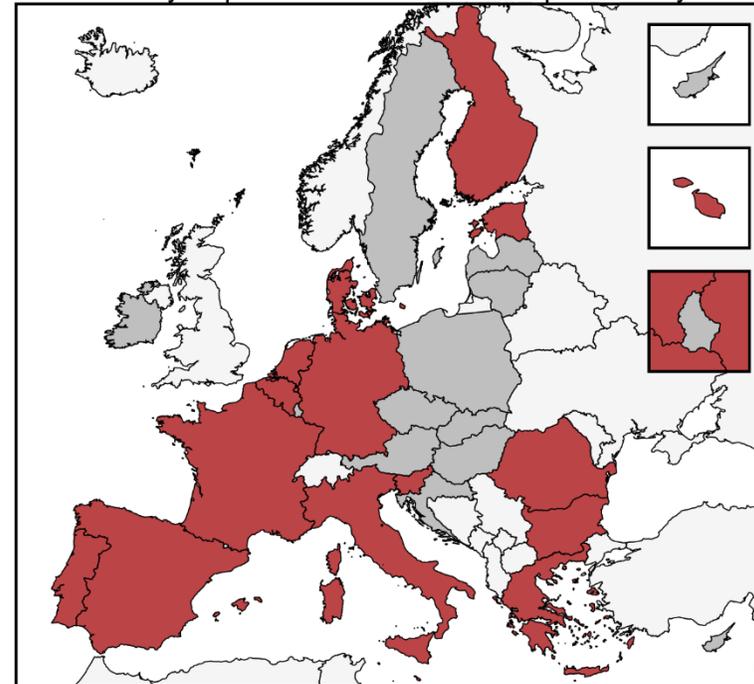
Professionalisation of public administration

Total of 24 exchanges.



- Strategies and models to attract talent and for career development
- Promotion of leadership and organisational learning
- Strategies and models for modernising human resources

Multi-country requests are counted once per country.



- Exchanges
- Exchange(s) in the area
 - No exchange
 - Not a member state

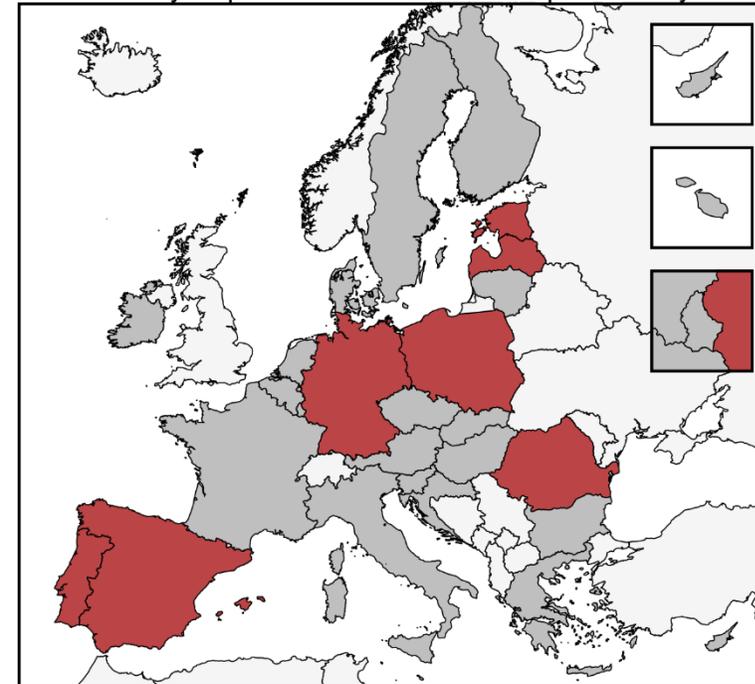
Improvement of public administration performance

Total of 20 exchanges.



- Development of crisis management
- Improvement of multi-level governance
- Set up and management of shared services
- Use of analytical data
- Promoting better understanding on how to design, monitor and evaluate public policies

Multi-country requests are counted once per country.



Exchanges

- Exchange(s) in the area
- No exchange
- Not a member state

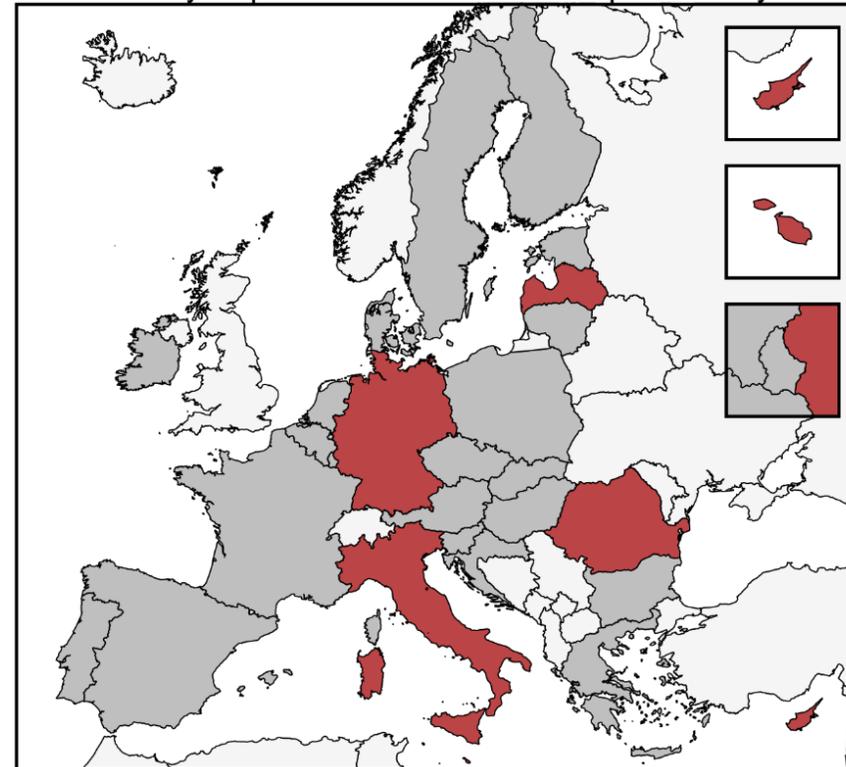
Digital transformation

Total of 11 exchanges.



- Governance and strategic management
- Design and maturity of digital services for the Single Digital Gateway
- Digitalisation of the justice system
- Specific experience linked with 2030 targets of the Digital Compass and reforms and investments planned under the national Recovery and Resilience Plan (RRP)
- Reengineering of internal processes

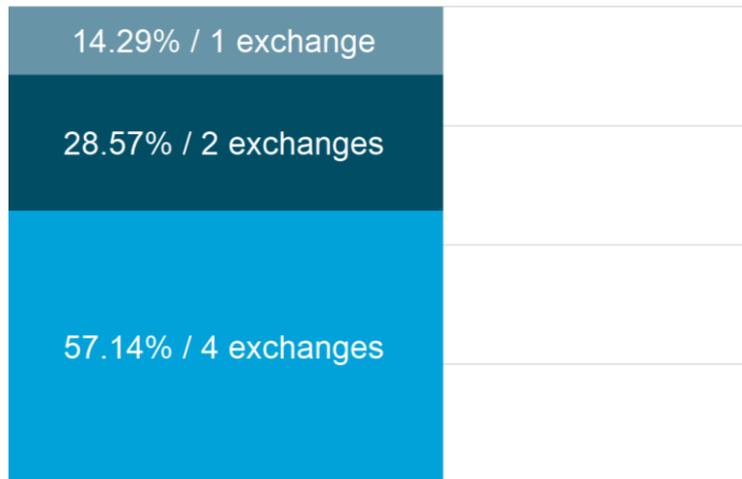
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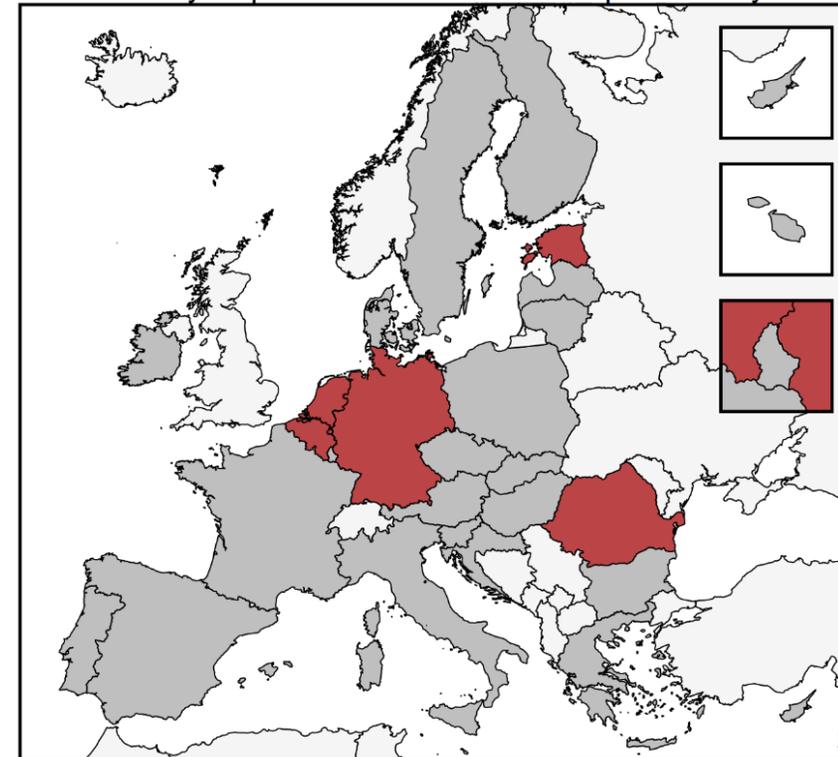
Green transformation

Total of 7 exchanges.



- Greening the tax system
- Support on how to gradually eliminate subsidies to fossil fuels, monitoring and reporting of greenhouse gas emissions and adopt carbon pricing
- Green digitalisation and greening of the administration itself

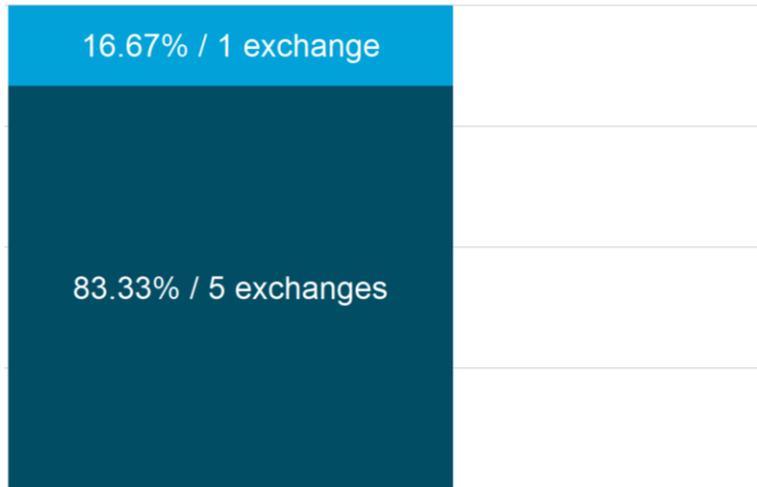
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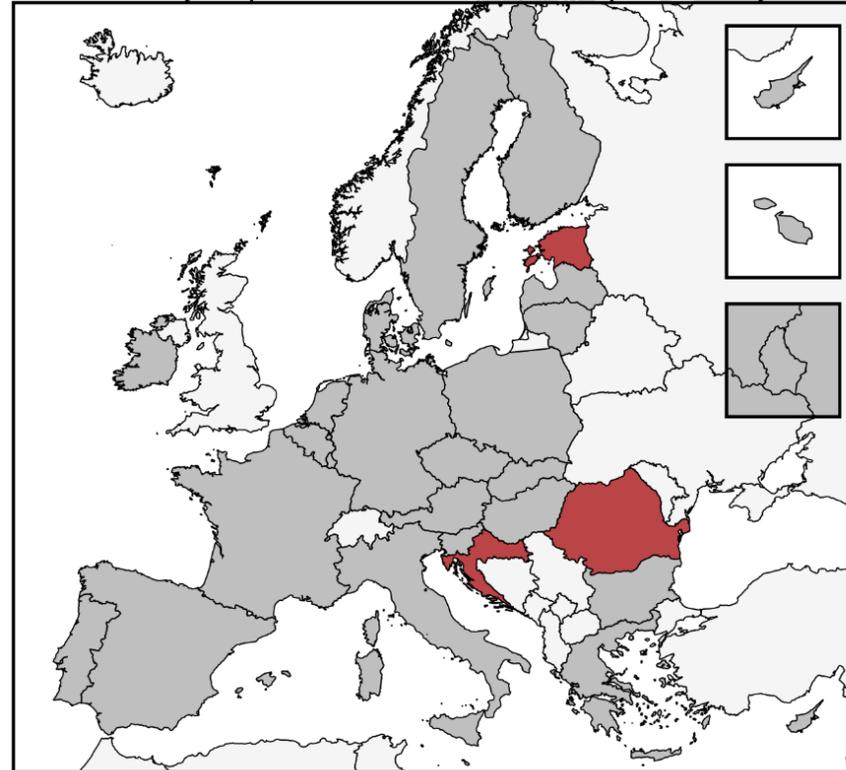
Management of investments and implementation of EU instruments

Total of 6 exchanges.



- Coordination, supervision and monitoring of the RRP
- Preparation, management and evaluation of EU programmes and projects

Multi-country requests are counted once per country.



- Exchanges
- Exchange(s) in the area
 - No exchange
 - Not a member state

What to expect

- Exchanges to take place between March 2023 – March 2024
- Focus on the link between lessons learned and **reform project in home Member State**
- On a daily basis: presentations, meetings, workshops; exact format to be agreed between the participating Member States in each exchange
- **Report** at the end of the exchange focusing on the overall aim of the visit, **state of play** of the reform area in the home Member State, **lessons learned** and **follow-up**

Any questions?

Thank you!



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