

Building capacity for  
**evidence-informed**  
**polycymaking** in governance  
and public administration in a  
post-pandemic Europe

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3<sup>rd</sup> Technical Meeting Expert Group on  
Public Administration and Governance

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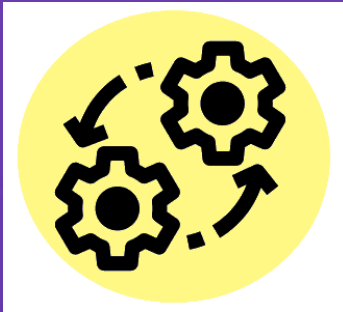


# What is it?

- The largest multi-country public administration reform project by Technical Support Instrument
- A 2-year project implemented by the JRC and the OECD
- Seven Member States
- Centres of Government, Budget ministries and Fiscal councils, Strategic decision making centres, science academic education and innovation systems organisations



# Objectives



**Better institutional integration of the use of evidence, science, and evaluation in policymaking**



**Improved capacity and awareness for evidence-informed policymaking in governance and public administration in a post-pandemic Europe**

# Project governance framework

Project advisory group

National coordinating groups



## DG REFORM

## JOINT RESEARCH CENTRE (JRC)



General Secretariat of Coordination of the Presidency of the Government of the Hellenic Republic

General Secretariat of Fiscal Policy  
 Council of Economic Experts (SOE)  
 Centre of Planning and Economic Research (KEPE)  
 National Centre for Social Research (EKKE)  
 National Centre for Scientific Research Demokritos



The Federal Public Service Policy and Support (BOSA)

BELSPO  
 Statbel  
 Intercabinet Working Group  
 Federal Planning Bureau  
 KUL-Instituut voor de overhead  
 UCL Louvain



Government of the Czech Republic (VLADA)

Ministry of the Interior  
 Ministry for Regional Development  
 Ministry of Industry and Trade  
 Minister for Science Research and Innovation Office  
 Research, Innovation and Development Council  
 Technology Agency of the Czech Republic



Estonian Research Council (ETAG)

Ministry of Education and Research  
 Government Office  
 Estonian Academy of Sciences



Ministry of Science and Education of the Government of Latvia

Cross-Sectoral Coordination Centre  
 State chancellery



Government Strategic Analysis Centre of the Government of Lithuania (STRATA)

Office of the Government  
 Research Council of Lithuania



Ministry of the Interior and Kingdom Relations (DZK) of the Dutch Central Government

Netherlands Scientific Council for Government Policy (WRR)  
 Chief Science Officers' Interdepartmental network

# Project overview

## Outcome A. Improved capacity for EIPM

Diagnostic reports

Needs assessment

Country roadmaps

Capacity-building  
workshops



Policy recommendations for  
reform of policy making and  
science systems



Better analytical and  
strategic competences

## Outcome B. Increased awareness, recognition, and understanding

Thematic  
symposia



International mutual  
learning and exchange



Joint declaration on science for policy by the seven participating Member States

# Country national assessments



- **Diagnostics, needs assessment, and country roadmap** reports
- **Analysis of beneficiary organisations** in the wider public administration and governance ecosystem
- Linking with existing **political priorities and ongoing reforms**
- **Methodology:** Desk-research, surveys, interviews, focus groups, participatory workshops, etc.
- Supported by JRC staff/groups of national experts (JRC) and OECD staff/Peer Review methodology (OECD)
- A common analytical framework developed by JRC and OECD and adapted to local circumstances



# Draft of the analytical framework



## ANALYTICAL LEVEL

### SUPPLY OF SCIENCE AND EVIDENCE

### DEMAND OF SCIENCE AND EVIDENCE

### WHERE SUPPLY AND DEMAND MEET

#### Individual

- Professional and team competences
- Incentives to engage in science for policy
- Career profiles, mobility programmes and challenges

#### Organisational

- Mandates & missions
- Dedicated structures, processes & support for science for policy
- Role of civil service in policymaking
- Resources and staff suitable for evidence-informed policymaking
- Policies/processes on domestic core public policy (Better regulation, RIA, budgets, foresight, impact of green transition, knowledge valorisation, etc.)

#### Inter-organisational

- Coordination mechanisms & boundary organisations for policy engagement
- Role and functions of scientific councils, academies, etc.
- Inter-institutional coordination (e.g. knowledge sharing mechanisms)
- Boundary organisations and actors to engage with scientific community and knowledge
- Policies/processes influence by European commitments and processes (Structural Funds, Green and Digital Transition, RRP, HE, ERA, etc.)

#### System

- Policies on research assessment, inter-sectoral mobility, research funding, etc. promoting EIPM-culture and values
- Policies/processes/norms promoting EIPM-culture and values, public trust, and processes between branches of public administration



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# International capacity-building workshops

## Scientists

- **Aim:** enabling trainees to deliver similar exercises nationally to help scientists maximise their policy impact
- 3 online/in-person workshops
- 48 participants in total (pairs of scientists-facilitators)
- 3 pairs per country (6 people)
- Training of trainers format
- Around Q2-Q4 2023
- Delivered by the JRC

## Policymakers

- **Aim:** building capacity in policymakers for EIPM and ensuring follow-up trainings
- Number of trainees to be decided
- 2 online/in-person workshops  
Using JRC's competence framework and OECD work on Building Capacity for EIPM and peer learning
- Around Q3 2023 – Q2 2024
- JRC and OECD

## Knowledge brokers

- **Aim:** address challenges in science for policy and in setting up knowledge mobilisation units
- 1 online/in-person workshop
- Number of trainees to be decided
- With the input of experts and practitioners from other organisations
- Around Q1-Q3 2024
- JRC and OECD



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# Mutual learning exercises via thematic symposia

- Opportunity for networking and international exchange of practices
- A total of 3 international thematic symposia (online or in-person)
- To be held between April-July 2023, Oct 2023-Jan 2024, and April-July 2024
- Topics to be yet decided:

Long-term impact of COVID-19 and institutional structural changes	Evidence and crisis management
Strategic foresight and anticipatory governance	Behavioural insights and its organisation in public administrations
Public governance, deliberative democracy, values and identities	AI and data analysis in public governance
Policy evaluation in public administration	Other topics: implications of war in Ukraine, adapting to challenging times, etc.

# Project kick-off meeting



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# Next step: National kick-off meetings

- Greece: early December
- Belgium: mid January(?)
- Estonia: 23-27 January
- Latvia: in February (?)
- Lithuania: in February(?)
- Netherlands: in January-February (?)
- Czechia: in early March (?)



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# Thank you

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