

#### **Context**

EU health systems are facing multiple challenges: rising demand due demographic changes, an increased chronic disease burden, workforce shortages, and fiscal pressure due to the impact of the current economic environment on public spending, as well as steep cost increases for certain cost drivers (particularly technological innovation pharmaceuticals and medical devices). European health systems have been under enormous pressure due to the current COVID pandemic and need to undergo substantial upgrade in the most rapid way.

The EU provides a wide range of funds and supporting health tools for svstem transformation (TSI, EU4Health, European Fund Plus (ESF+), European Regional and Development Fund (ERDF), Horizon Europe, RRF, the **InvestEU** programme, etc.).

However, Member States and project promoters struggle to efficiently combine the use of the different tools and the process of mutual learning between Member States is challenging. In most cases, each Member States works on national/regional level replicating the work in knowledge gathering of best-practice models, implementation modes linked to the use of EU Resources, and adapting best-practices to national needs. This considerably slows down the transformation process and the efficient use of EU resources.

This flagship project will build on the results of the 2022 TSI on-going multi-country project with Austria, Belgium and Slovenia on a Resource Hub for Strategic Investments in Health (the EU Health Hub).

Supporting Member States to make larger and more strategic health reforms and investments, in line with the objectives of the European Health Union and the European Care Strategy, enhancing overall resilience and fiscal sustainability of their health systems by improving the quality of health spending.

### **Objectives**

The flagship will strengthen the capacity of the Ministries of Health to:

- Design and implement, monitor and finance health reforms;
- Navigate the various EU programmes and funding instruments in order to identify how they could best use EU support for health reforms;
- Provide networking, knowledge sharing, guidance and resources services, as well as targeted services to build the capacity of public authorities for reform design and implementation of large-scale health system transformation projects;

## **Indicative support measures**

To achieve these objectives, the proposed flagship would make available to all Member States the EU Health Hub, a solution developed on the basis of the lessons learnt from pilot projects performed in the three Member States, by offering Member States the possibility to benefit from support on health reforms and investments at national or regional level. It will thus pilot the operationalisation and the functioning of the concept of an EU Health Hub at larger scale.

The technical support will be organised around two complementary pillars. The below is an indicative, non-exhaustive list of support measures:

## Work package 1: Strategic investments for future proof health systems

- Support the ministries of health to navigate the various EU programmes and funding instruments in order to identify how they could best use EU support for health reforms, including through blending them;
- Test strategic investments in concrete areas by building on the results of the EU Health Hub: primary care, hospital care, digitalisation of health systems in line with European Health Data the integrated care, in line with the Council Recommendation on Affordable and highquality long-term and the care Commission Communication on Comprehensive approach mental health, greening of the hospitals, etc.
- Support the setup and/or strengthen the coordination of national contact points for EU funds that can be used for health:
- Conduct training and capacity building for authorities involved in health reform;

# Work package 2: Quality spending for future proof health systems

- Analyse current procedures, guidelines, frameworks related to health spending;
- Analyse spending and data to estimate attainable effectiveness and efficiency gains;
- Review governance and formulate recommendations for improvement across all areas mentioned above;
- Support the drafting of action plans, strategies, and guidelines;
- Conduct training and capacity building activities for Member State authorities;
- Support the development of monitoring and evaluation mechanisms for the respective reforms.



This flagship will respond to the expectations set by the Council Conclusions on strengthening the European Health Union of December 2021, which invited the Member States to make use of the TSI to increase the resilience of their health systems, and the Commission to explore the provision of an advisory service with a single point of access to assist Member States in making a better use of EU funds to support health reforms. The flagship would also be in line with the ambition of the Belgian EU Presidency to initiate a reflection process on the future EU funding framework for health, with the potential establishment of an EU Health Hub, building on the results of the 2022 multi-country TSI project.