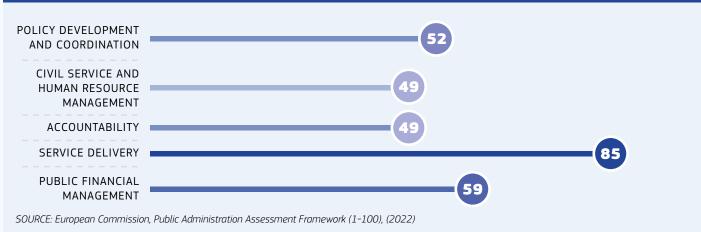


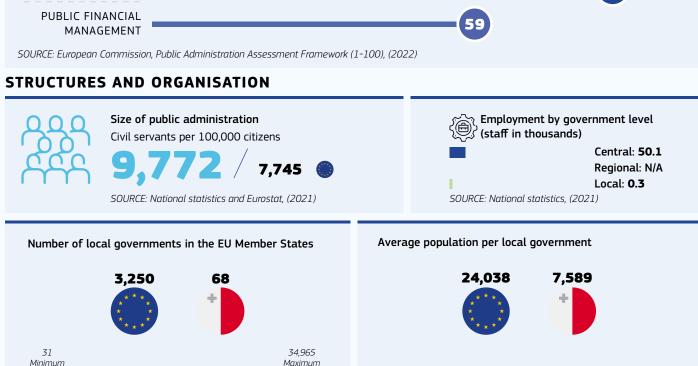
### STRATEGIC FRAMEWORK

Public administration initiatives and reform programmes in Malta are reflected in the following documents: 'Malta Information Technology Agency Strategy 2021-2023'; 'National Employment Policy 2021-2030'; 'National eSkills Strategy 2019-2021'; 'Mapping Tomorrow (2019-2021)'; and 'Towards a National AI Strategy 2030'. These documents centre around effective public service and are specifically related to information and communication technology.

For more information, please see EUPACK Country briefs, https://europa.eu/!NpmyVF

#### **OVERALL PERFORMANCE**



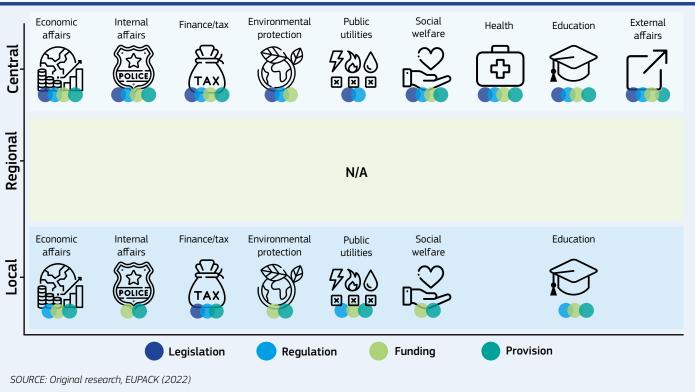


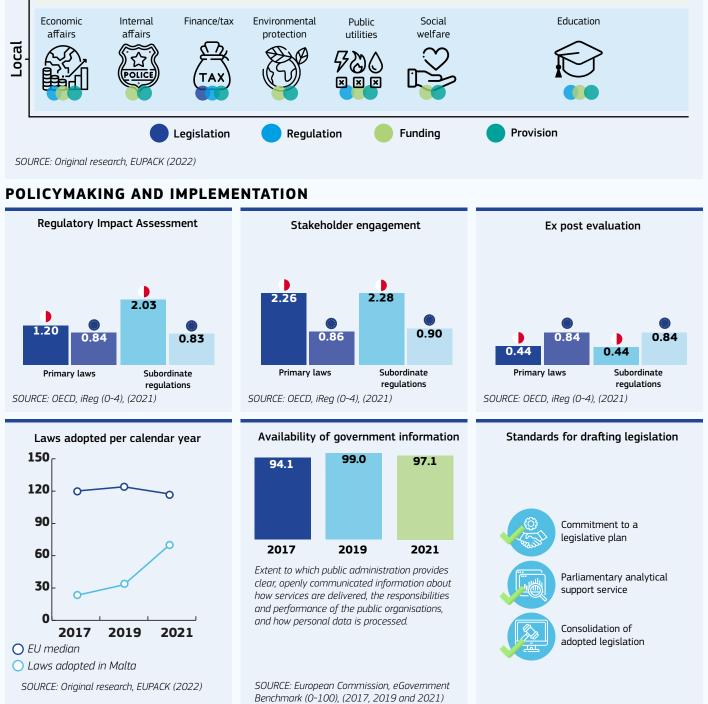
= EU average

SOURCE: The Council of European Municipalities and Regions (CEMR), (2021)

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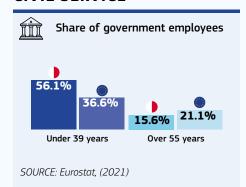
#### STRUCTURES AND ORGANISATION

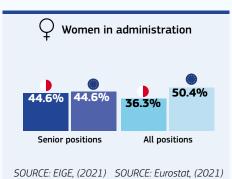


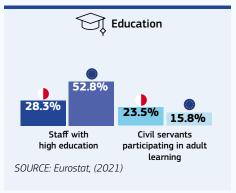


= EU median

#### **CIVIL SERVICE**

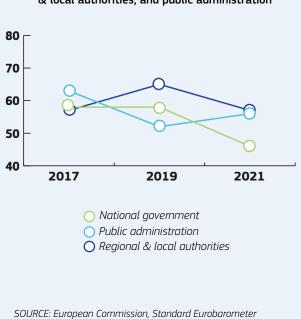




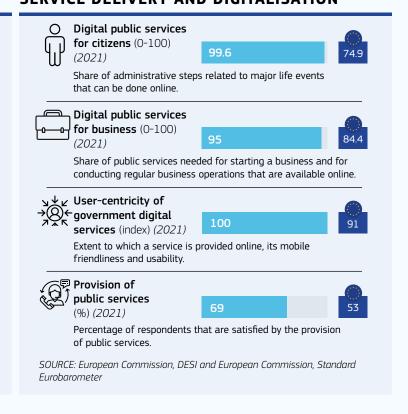


#### TRUST IN GOVERNMENT

# Tendency to trust national government, regional & local authorities, and public administration



## SERVICE DELIVERY AND DIGITALISATION



= EU average